

OFFICE OF RECORDER OF DEEDS, D. C.

Corporation Division
Sixth and D Streets, N. W.
Washington, D. C. 20001

CERTIFICATE

THIS IS TO CERTIFY that all provisions of the District of Columbia
Non-profit Corporation Act have been complied with and ACCORD-
INGLY this Certificate of Incorporation

is hereby issued to the TOWN AFFILIATION ASSOCIATION OF THE
UNITED STATES, INCORPORATED

as of the date hereinafter mentioned.

Date June 12, 1967

PETER S. RIDLEY,

Recorder of Deeds, D. C.

Alfred Goldstein

Alfred Goldstein

Superintendent of Corporations

ARTICLES OF INCORPORATION
OF
TOWN AFFILIATION ASSOCIATION OF THE UNITED STATES, INCORPORATE.

We, the undersigned natural persons of the age of twenty-one years or more, acting as incorporators of a corporation adopt the following Articles of Incorporation for such corporation pursuant to the District of Columbia Non-profit Corporation Act:

First: The name of the corporation is the Town Affiliation Association Of The United States, Incorporated.

Second: The period of duration is perpetual.

Third: The purposes for which the corporation is organized are

(1) to enhance world peace by promoting and servicing town affiliations or sister city relationships between local governments in the United States of America and similar units of local government in foreign countries with the object of developing closer understanding and cooperation between people of other nations and those of the United States of America;

(2) To cooperate with the National League of Cities and other organizations in the United States of America in the promotion of international understanding through town affiliations or sister city programs; and

(3) To encourage the people of other nations to learn, through town affiliations or sister city programs, about the traditions, history, way of life, and objectives of the United States of America, and to assist the people of the

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United States of America to learn, in a similar manner, about other nations, utilizing exchanges of information and activities between sister cities in all aspects of contemporary life and common interests among peoples.

Fourth: The corporation is divided into four classes of members as follows:

(1) Voting Members: a. Any city or area with a town affiliation or sister city program, or any municipally sponsored town affiliation or sister city organization, either of which has been duly accredited by the Board of Directors may become a voting member of the corporation upon payment of the annual dues.

b. Statewide associations of municipalities and the National League of Cities may become voting members of the corporation upon payment of the annual dues.

(2) Individual Members: Any citizen interested in furthering the purpose of the corporation may become an individual non-voting member upon approval of the Board of Directors and payment of the annual dues.

(3) Corporate Members: Any corporation, business, or association of corporations or businesses, may become a corporate non-voting member upon approval of the Board of Directors and payment of the annual dues.

(4) Honorary Members: Any person who has rendered conspicuous service for the improvement of international relations through activities connected with town affiliation programs may by a vote of the Board of Directors, be granted an honorary membership in the Association. All past presidents of

the Association shall be honorary members. Honorary members as such shall not have a voice or vote in any of the meetings of the corporation.

Fifth: The Board of Directors shall consist of twenty-one (21) members who shall be elected from the authorized representatives of the voting members of the corporation as shall be provided in the bylaws.

Sixth: The corporate powers, business and property of the corporation shall be exercised, conducted and controlled by the Board of Directors who shall maintain a complete record of all their minutes and acts and proceedings and present a full financial statement at the regular annual meeting of the members. The corporation and its officers, directors and members, as such, shall not contribute to support or otherwise participate in any political activity or in any manner attempt to influence legislation.

No part of the income or assets of the corporation shall inure to any member, officer or director or be distributable to any such person during the life of the corporation or upon its dissolution or final liquidation. Upon dissolution or final liquidation of the corporation, after discharge or satisfaction of all outstanding obligations and liabilities, the remaining assets of the corporation may be distributed in accordance with the determination of the board of directors of the corporation for similar charitable or educational purposes or to or among one or more similar corporations organized and operated exclusively for charitable and educational purposes similar to those stated in these Articles within the meaning of the Internal Revenue Code of

1954, as the same is now in effect or as it may hereafter be amended.

Seventh: The Address, including street and number of the initial registered office of the corporation is 1612 K Street, N. W., Washington, D. C. 20006 and the name of the initial registered agent at such address is John J. Garvey, Jr.

Eighth: The number of directors constituting the initial board of directors is twenty-one (21)* and the names and addresses of the persons who are to serve as the initial directors until the first annual meeting or until their successors be elected and qualified are:

The Hon. George V. Allen	Director of the Foreign Service Institute State Department Washington, D. C.
The Hon. Neal S. Blaisdell	Mayor of Honolulu City Hall Honolulu, Hawaii
Mr. Fred Brittan	Vice President International Latex Corporation Platex Park Dover, Delaware
Mr. Gordon S. Clinton	Clinton, Moats, Andersen & Fleck Hodge Building Seattle, Washington 98004
The Hon. Frank Curran	Mayor of San Diego City Hall San Diego, California
The Hon. Frances Dias	Mayor of Palo Alto City Hall Palo Alto, California
Mr. Dick Fitzgerald	Manager, Redondo Beach Chamber of Commerce 1702 South Pacific Coast Highway Plush Horse Inn Redondo Beach, California

*Due to death of Mark Bortman, President, Bortman's Plastic Company, 183 Essex Street, Boston, Massachusetts, initial nominated board of directors includes only 20 members.

Mr. Howard Gardner	Associate Director League of California Cities Hotel Claremont Berkeley, California
Capt. H. B. Grow	Chairman, People-to-People Council P. O. Box 267 Pensacola, Florida
Mr. Patrick Healy	Executive Director National League of Cities 1612 K Street, N. W. Washington, D. C.
The Hon. Frank T. Lamb	Mayor of Rochester City Hall Rochester, New York
Mrs. May Ross McDowell	Sister City Program P. O. Box 359 Johnson City, Tennessee
The Hon. Roy B. Martin	Mayor of Norfolk City Hall Norfolk, Virginia
Mr. Stephen Matthews	Executive Director Texas Municipal League 402 Vaughn Building Austin, Texas 787801
Mr. William Mitchell	Councilman City Hall Modesto, California
The Hon. Arthur Naftalin	Mayor of Minneapolis City Hall Minneapolis, Minnesota
Mrs. Emma Rothblatt	Attorney at Law 333 East 69th Street New York, New York

The Hon. Terry Schruck

Mayor of Portland
City Hall
Portland, Oregon

Mrs. Gertrude Swanson

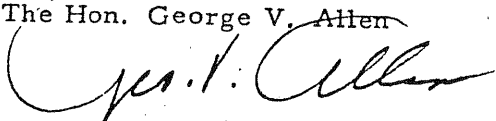
5610 Clinton Avenue
Minneapolis 19, Minnesota

The Hon. Harold Tollefson

Mayor of Tacoma
City Hall
Tacoma, Washington

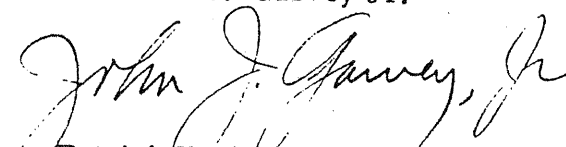
Ninth: The name and address of each incorporator is

The Hon. George V. Allen



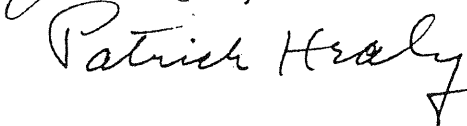
Director of the Foreign Service Institute
State Department
Washington, D. C.

Mr. John J. Garvey Jr.



Deputy Director
National League of Cities
1612 K Street, N. W.
Washington, D. C.

Patrick Healy



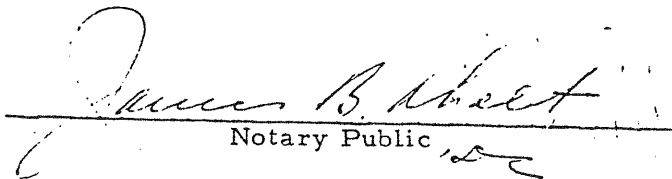
Executive Director
National League of Cities
1612 K Street, N. W.
Washington, D. C.

Incorporators

Date: June 12, 1967

District of Columbia
City of Washington

I, James B. Sheet, a Notary Public, hereby certify
that on the 12th day of June, 1967, personally appeared before me
George V. Allen, John J. Garvey, Jr. and Patrick Healy, who signed the fore-
going document as incorporators, and that the statements therein contained are true.


Notary Public

Seal

My Commission Expires January 14, 1971